University	Valahia University of Targoviste
Faculty	Economics
Department	Management-Marketing
The position in the	
state of functions	12
Function	Associate Professor
The subjects from	Management of cultural institutions
the education plan	Company management
-	Ethics in commerce, tourism and services
	Business negotiation techniques
	Management projects
Scientific Field	Management
	Associate professor, position 12, disciplines:
	Management of cultural institutions, MMO II, 1 group, 2 hours course/week, 1
	hour seminar/week, Semester I
	Company management, LBA II, 1 group, 2 hours course/week, 2 hours
Job Description	seminar/week, Semester I
	Ethics in commerce, tourism and services, LEC III, 1 group, 2 hours
	course/week, 1 hour seminar/week, Semester II
	Business negotiation techniques, LBA II, group, 2 hours course/week, 2 hours seminar/week, Semester II
	Management projects, MMI II, 1 group, 3 hours course/week, Semester II
	- teaching and seminar activities, according to the position in the job
	description;
	- research activities;
	- doctoral committee activities;
	- coordination of Degree Projects and Dissertation Works;
	- participation in the License and Dissertation Committees;
Tasks / Related	- participation in Admission Committees;
activities	- tutoring and consultation activities;
	- guidance of student scientific circles;
	- participation in councils and commissions in the interest of education;
	- participation in other didactic, practical and scientific research activities,
	included in the educational plans;
	- participation in other activities requested by hierarchical superiors.
The minimum	7050 lei
salary	\checkmark April 10 2025 – August 18 2025 - Registration of candidates with the
	✓ April 10, 2025 – August 18, 2025 - Registration of candidates with the commission's resolution regarding the fulfilment of the standards and the
	opinion of the Legal Office;
	\checkmark April 10, 2025 – May 30, 2025 - Establishment of competition
	commissions and appeals commissions, validation in the Board of Directors
	and the Senate;
	✓ in max. 48 hours from its issuance, but with min. 5 working days before
Competition	the first test - Informing the candidate by the Legal Office regarding the
program	fulfilment of the legal conditions for submission to the competition;
	✓ August 25, 2025 - Display of the list of candidates with admitted files;
	✓ August 25, 2025 - Publication on the web page of the announcement
	regarding the day, time and place of the competition tests, the CV, the
	verification sheet for meeting the minimum standards and the list of papers,
	for each candidate;
	✓ August 25, 2025 - Forwarding the candidate files, with the approval of the Level 20% to the number of the number of the second se
	Legal Office, to the members of the competition commissions;
	✓ September 2-8, 2025 - Competition tests

Date of the announcement publication in the Official Monitor	 Report of the chairman of the competition committee September 9, 2025 - Publication of the contest result on the web page; September 10-12, 2025 - Submission of appeals; September 15, 2025 - Resolution of appeals; September 16, 2025 - Approval of the report on the competition by the faculty council; September 17-19, 2025 - Validation of the competition results by the Board of Directors; Approval of the report on the competition by the UVT Senate; October 1, 2025 - Appointment to the post by the rector's decision. Official Monitor of Romania, no. 93/10.04.2025, Part III.
	Themes
	 Management of cultural institutions International and national cultural heritage regulations Cultural policy models. Cultural strategy. What is cultural management? Mission and vision Financing culture. Budgets and fundraising Human resources. Policies and strategies Risk management in cultural institutions. Library management Large museums Performing arts institutions and cultural institutions Local museums and small museums. Archives Romanian Cultural Institute
Examination	Company management
themes	 Overview of general management Schools of management Functions of management The organization - object of management Managers and leaders Organizational structure of the firm Decision-making system of the firm Management information system of the firm Management systems, methods and techniques <i>Ethics in commerce, tourism and services</i> Morality and ethics in business Ethics and social responsibility Corporate social responsibility Transparency and social responsibility
	Ethical management in RomaniaManagerial ethics
	 Managerial ethics Ethical and moral criteria specific to negotiations
	Business negotiation techniques
	 Negotiation as a form of communication
	 Negotiator (personality, skills, negotiation styles)
	 Negotiator's behavior: interlocutor analysis, negotiation framework,

•	negotiation time Forms of approach to negotiation in business: Negotiating positions;
	Defending positions; Collaboration
•	Principled negotiation process
•	Negotiation rules. Ensuring the negotiating climate. The process of developing alternative solutions. Negotiation styles
•	Preparation tactics
•	Means and methods of preparation for negotiation. Negotiation simulation. Explanatory techniques - presentation of offers. Methods of countering the partner's objections. Identifying weaknesses in the negotiator's arguments
•	Negotiation strategies, tactics and techniques
•	Conceptual framework of negotiation strategies. Typology of negotiation strategies. Tactics - component of negotiation strategy. The main negotiation techniques
•	Negotiation versus manipulation
•	Manipulation tools and their counteraction
•	Non-verbal behavior. Body language laws. Body posture, mimicry, gestures. Body signals in negotiation
•	Cultural differences in negotiation
	Management projects
•	Projects and Project Management
•	Public and Firm Projects
•	Financing Public and Firm Projects
•	Environmental and Stakeholder Analysis in Projects
•	Resource Management in Projects
•	Leadeship and Project Management
•	Structured Decision Making in Projects
•	Cost Management in Projects
•	Time Management in Projects
•	Risk Management in Projects
B	Bibliography:
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	 2. Zechera V., Management in cuttara, Ed. Enera international, 2003. 3. Legea 35/1994 privind timbrul literar, cinematografic, teatral, muzical, folcloric, al artelor plastice, al arhitecturii și de divertisment
	4. OG 9/1996 privind îmbunătățirea sistemului de finanțare a instituțiile publice de cultură finanțate din venituri proprii și subvenții acordate de la
	bugetul de stat sau de la bugetele locale 5. OG 51/1998 privind îmbunătățirea sistemului de finanțare
	nerambursabilă a proiectelor culturale 6. Legea 5/2000 privind aprobarea Planului de amenajare a teritoriului
	național – secțiune a III-a – zone protejate 7. Legea 182/2000 privind protejarea patrimoniului cultural național mobil
	 Legea 186/2003 privind susținerea și promovarea culturii scrise Legea 311/2003 a muzeelor și colecțiilor publice
	10. Legea 356/2003 privind înființarea, organizarea și funcționarea Institutului Cultural Român
	 HG 90/2010 privind organizarea şi funcționarea Ministerului Culturii Strategia sectorială în domeniul culturii şi patrimoniului național pentru

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	- date: 04.09.2025
Lecture (day, time,	- time: 14:00
location)	- place: Faculty of Economics, Aleea Sinaia, no. 13, Targoviste, Romania,
	Oxford hall
Description of the	The presentation by the proposed candidates of a lecture in which the
competition	candidates present the most significant previous professional results and the
procedure	university career development plan.
List of documents	Documents submitted by the candidate:
	1. The application for registration in the competition, signed by the candidate,
	which includes: the declaration on personal responsibility regarding the veracity
	of the information presented in the file and the commission's resolution
	regarding the information from the verification sheet of meeting the standards
	(with the signatures of the members).
	2. The university career development proposal regarding scientific activities
	and teaching skills for candidates for teaching positions and, respectively,
	scientific activities and research skills for candidates for research positions; the
	proposal is written by the candidate, can be a maximum of 10 pages, and is one
	of the main criteria for deciding the candidates.
	3. Candidate's curriculum vitae in printed and electronic format. The applicant's
	Europass curriculum vitae must include:
	- information about the studies completed and the diplomas obtained;
	- information about professional experience and relevant jobs;
	- information about the research and development projects they led as project

director and the grants obtained, if there are such projects or grants, including for each source of funding, the volume of funding and the main publications or
patents resulting; - information about awards or other recognition elements of the candidate's
scientific contributions.
4. The candidate's list of works is in printed and electronic format. The candidate's complete list of works will be structured as follows:
- the list of the maximum 10 works considered by the candidate to be the most
relevant for the field of disciplines of the position for which he is applying; - doctoral thesis or theses;
- invention patents and other industrial property titles;
- books and chapters in books;
- full-length articles/studies published in journals from the main international scientific stream;
- publications in extenso, appearing in works of the main international specialised conferences;
- other scientific works and contributions or, as the case may be, in the field of
artistic creation. 5. The verification sheet for meeting the university's standards for submission to
the competition, in printed and electronic format, whose standard format is provided by its own methodology. The candidate completes and signs the verification sheet.
6. Documents related to the possession of the doctor's degree/proof of
enrollment in a doctoral study program, without exceeding the maximum period of studies, which includes the extensions admissible according to the law: the legalised copy of the doctor's degree and, if the original doctor's degree is not is recognised in Romania, its recognition or equivalence certificate.
7. The doctoral thesis summary must be in Romanian and a language of international circulation, with a maximum of one page for each language.
8. The candidate's self-responsible declaration indicates the incompatibility situations provided by the higher education law no. 199/2023, with subsequent amendments and additions, in which it would be in case of winning the
competition or the absence of these incompatibility situations.
9. Legalised copies of other diplomas certifying the candidate's studies.
10. A copy of the identity card or, if the candidate does not have an identity card, of the passport or another identity document drawn up for an equivalent
purpose to the identity card or passport.
11. If the candidate has changed his name, copies of documents attesting to the name change - a marriage certificate or proof of name change- should be
provided.
12. A maximum of 10 publications, patents or other works of the candidate, in electronic format, was selected by him and considered the most relevant for his
professional achievements.
13. Candidates for the positions of associate professors or scientific researcher
grade II must include in the competition file at least three letters of recommendation from personalities in the respective field from the country or
abroad, external to the higher education institution whose position is put up for
competition, who agreed to draft these letters of recommendation regarding the candidate's professional qualities, Candidates for positions of professor or
researcher of the first degree must include in the competition file at least three
letters of recommendation of personalities from the field, from abroad, who have agreed to draw up these letters of recommendation concerning the
candidate's professional qualities. In the case of scientific fields with Romanian
specific, the letters of recommendation for candidates for positions of university professor or scientific researcher I degree may also come from personalities
processor of serendice researcher r degree may also come from personalities

	 from the field in Romania, as well, external to the higher education institution whose job is to be taken out for competition. 14. Criminal record certificate. 15. Certificate of behavioural integrity. 16. A medical certificate is issued on a specific form adopted by a joint order of the Ministers of Education and Health. 17. The medical certificate for exercising the teaching profession, issued according to this joint order of the Minister of Education and the Minister of Health. 18. Habilitation certificate, only for the position of professor. 19. Copy of the habilitation certificate/order regarding the granting of the status of doctoral supervisor.
	20. Copy of the Psychopedagogical Module certificate. 21. Registration fee receipt.
Address where the competition file is sent	Valahia University of Targoviste Registry, Sinaia Alley, no. 13, Targoviste, Dambovita, Romania, 130004.

DEAN,

Associate professor, PhD. Maria Cristina Ștefan